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Mortimer (president emeritus, Western Washington U. and U. of Hawaii) and Sathre (vice president emeritus of planning and policy, U. of Hawaii) note that academic governance is a complex, controversial, and 'messy' of blend of politics, influence, competing interests, and authority - and that managing and negotiating it properly is an art form. The issue here is shared governance and the [Download \[PDF\] The Art and Politics of Academic Governance ...](#)

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While new academic advisors may not view developing their abilities to be politically savvy as a high priority, an experienced advising administrator will certainly have learned about the importance of understanding campus politics. In *The Art and Politics of Academic Governance*, the authors provide an overview of the relationships between boards, presidents, provosts, unions, and faculty senates that create the shared academic governances found in higher education.

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Academic governance is an art form that is inherently political in nature. This is most apparent when the big issues of the academy are on the table. In order to survive and be successful, given the external forces affecting their institutions, practitioners of the art of governance are urged to

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